

Options assessment criteria

- Consistent with the actions identified in the Governance Improvement Programme (GIP)
- Provides clarity of roles and responsibilities between parties for the benefit of all stakeholders
- Leaves a positive environment for the creation of a membership/advocacy type scheme in the future
- Does not impose constraints on the trading subsidiary
- In the best interests of the charity

Option	Considerations	Consequent Future of FoAPT	Assessment
<p>1) Remove existing delegation from the Board to FoAPT</p>	<ul style="list-style-type: none"> • The previously delegated duties have been undertaken and largely completed • No duties have been identified by the Board to delegate • The Trust has increased capability in this area and programmes of activity compared to when the duties were delegated • Clarity of roles and responsibilities but leaves open to the Trust the option of creating an appropriate membership scheme in the future • Retains potential for FoAPT continuation of membership of CC • Does not impact operation of trading activities • Consistent with GIP places FoAPT on same basis as other special interest groups • Provides for an open formal and informal relationship with a special interest stakeholder group • There is value in the continuation of a special interest group participating in the CC to hold the Trustee Board to account on its duties in relation to the theatre 	<ul style="list-style-type: none"> • The group continues as a special interest group • The Trust could offer to give an annual presentation of activities in the theatre and any planned or undertaken work – as per our relationship with Friends of the Park • Updates to SAC/CC about the theatre would continue as per all Trust activities 	<ul style="list-style-type: none"> • Consistent with the actions identified in the Governance Improvement Programme • Provides clarity of roles and responsibilities between parties for the benefit of all stakeholders • Leaves open the possibility of creating a membership/advocacy type scheme in the future • Does not impose constraints on the trading subsidiary • Overall in the best interests of the charity

<p>2) Retain and adapt existing delegation</p>	<ul style="list-style-type: none"> • The previously delegated duties have been undertaken and largely completed • No duties have been identified by the Board to delegate • The Trust has increased capability in this area and programmes of activity compared to when the duties were delegated • Inconsistent with identified actions in GIP • Failure to appropriately update the Governance of the Trust – key duty of Trustees • Lack of clarity over what the role of FoAPT would be ‘officially’ • Does not set out clear roles and responsibilities <p>But;</p> <ul style="list-style-type: none"> • Retains status quo • There is value in the continuation of a special interest group participating in the CC to hold the Trustee Board to account on its duties in relation to the theatre 	<ul style="list-style-type: none"> • Welcome the groups continuation as a special interest group • We could offer to give an annual presentation of activities in the theatre and any planned or undertaken work • Updates to SAC/CC would continue as per all Trust activities 	<ul style="list-style-type: none"> • Not consistent with the actions identified in the Governance Improvement Programme • Does not provide clarity of roles and responsibilities between parties for the benefit of all stakeholders • Leaves open the possibility of creating a membership/advocacy type scheme in the future • Does not impose constraints on the trading subsidiary • Overall not in the best interests of the charity
<p>3) Remove delegation and encourage FoAPT to wind itself up</p>	<ul style="list-style-type: none"> • The previously delegated duties have been undertaken and largely completed • No duties have been identified by the Board to delegate • There is value in the continuation of a special interest group participating in the CC to hold the Trustee Board to account on its duties in relation to the theatre <p>However;</p> <ul style="list-style-type: none"> • The Board does not have the power to wind up FoAPT 	<ul style="list-style-type: none"> • FoAPT ceases to exist or potentially exists with a fractured relationship with the Trust • The Board must avoid providing an opinion that FoAPT should cease to exist. 	<ul style="list-style-type: none"> • Consistent with the actions identified in the Governance Improvement Programme • Provides clarity of roles and responsibilities between parties for the benefit of all stakeholders • Does not leave open the possibility of creating a membership/advocacy type scheme in the future • Does not impose constraints on the trading subsidiary • Overall not in the best interests of the charity